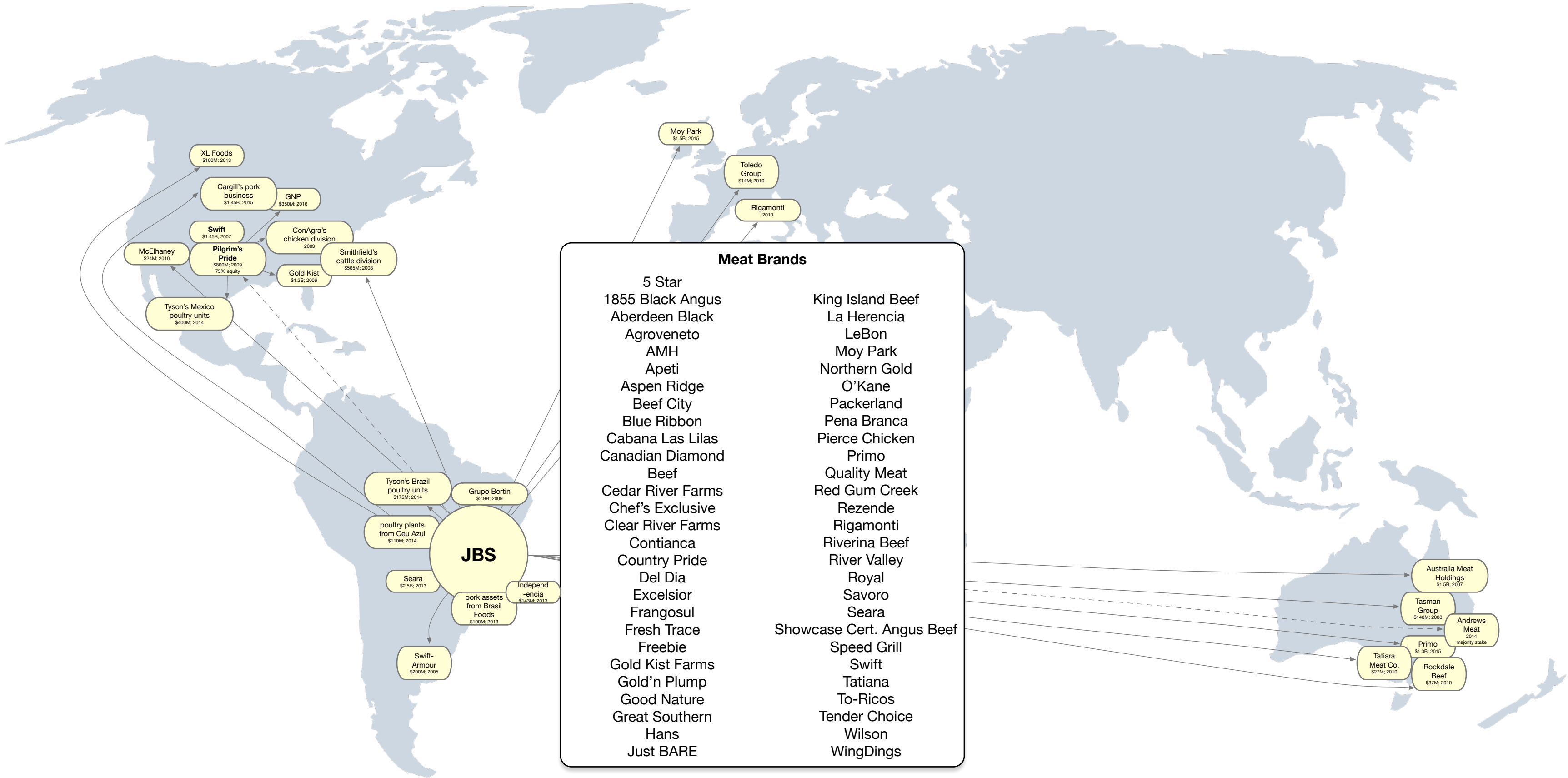


# JBS Group Ownership Changes, 1996 to 2016



- Meat Brands**
- 5 Star
  - 1855 Black Angus
  - Aberdeen Black
  - Agroveneto
  - AMH
  - Apeti
  - Aspen Ridge
  - Beef City
  - Blue Ribbon
  - Cabana Las Lilas
  - Canadian Diamond
  - Beef
  - Cedar River Farms
  - Chef's Exclusive
  - Clear River Farms
  - Contianca
  - Country Pride
  - Del Dia
  - Excelsior
  - Frangosul
  - Fresh Trace
  - Freebie
  - Gold Kist Farms
  - Gold'n Plump
  - Good Nature
  - Great Southern
  - Hans
  - Just BARE
  - King Island Beef
  - La Herencia
  - LeBon
  - Moy Park
  - Northern Gold
  - O'Kane
  - Packerland
  - Pena Branca
  - Pierce Chicken
  - Primo
  - Quality Meat
  - Red Gum Creek
  - Rezende
  - Rigamonti
  - Riverina Beef
  - River Valley
  - Royal
  - Savoro
  - Seara
  - Showcase Cert. Angus Beef
  - Speed Grill
  - Swift
  - Tatiana
  - To-Ricos
  - Tender Choice
  - Wilson
  - WingDings

XL Foods  
\$100M, 2013

Cargill's pork business  
\$1.45B, 2015

Swift  
\$1.45B, 2007

McElhaneey  
\$2.4M, 2010

Pilgrim's Pride  
\$800M, 2009  
70% equity

Tyson's Mexico poultry units  
\$400M, 2014

GNP  
\$350M, 2016

ConAgra's chicken division  
2003

Smithfield's cattle division  
\$565M, 2008

Gold Kist  
\$1.2B, 2005

Moy Park  
\$1.5B, 2015

Toledo Group  
\$14M, 2010

Rigamonti  
2010

Tyson's Brazil poultry units  
\$175M, 2014

poultry plants from Ceu Azul  
\$110M, 2014

Seara  
\$2.2B, 2013

Swift-Armour  
\$200M, 2005

Grupo Bertin  
\$2.9B, 2009

JBS

pork assets from Brasil Foods  
\$100M, 2013

Independencia  
\$143M, 2013

Australia Meat Holdings  
\$1.2B, 2007

Tasman Group  
\$1.48M, 2008

Andrews Meat  
2014  
majority stake

Primo  
\$1.3B, 2015

Tatiara Meat Co.  
\$27M, 2010

Rockdale Beef  
\$37M, 2010